

UC Berkeley Budget and Financial Outlook

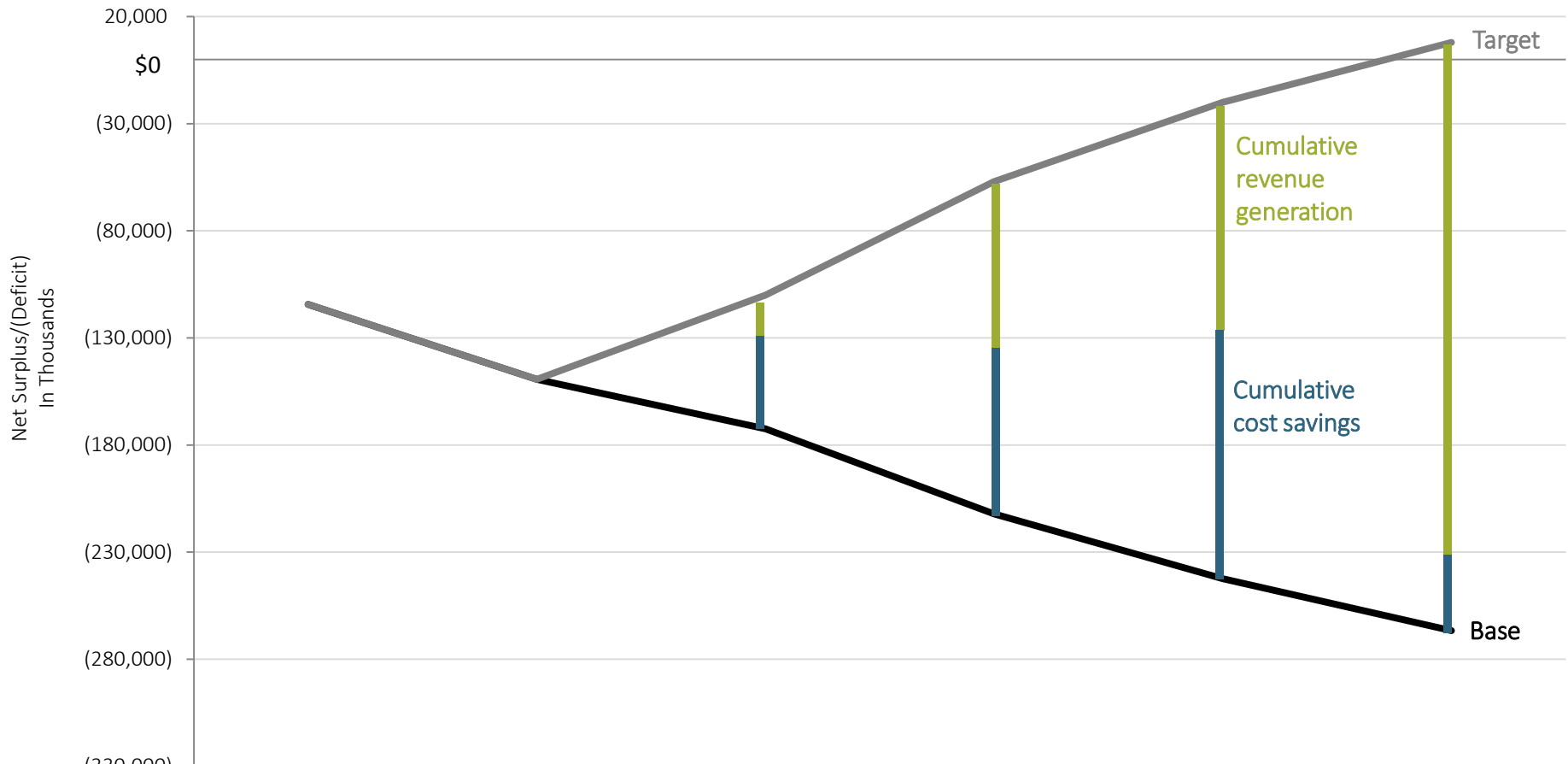
Office of the Vice Chancellor Finance

August 2017

cfo.berkeley.edu



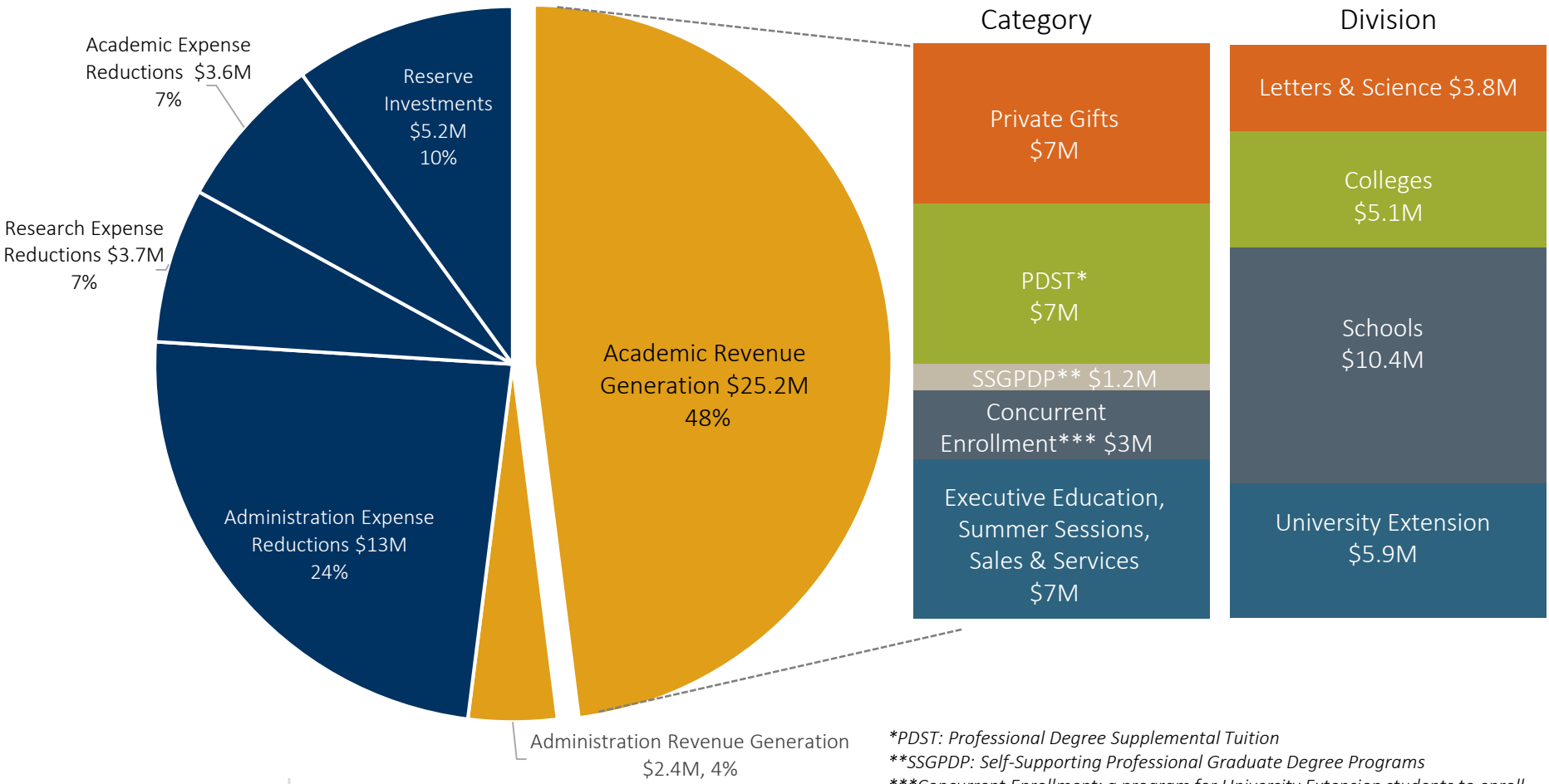
To thrive in the future, Berkeley must pivot to revenue generation while maintaining cost efficiency



	2015 Actual	2016 Actual	2017 Forecast	2018 Projection	2019 Projection	2020 Projection
Base *	(114,389)	(149,323)	(172,452)	(212,143)	(242,398)	(266,630)
Target**	(114,389)	(149,323)	(110,000)	(57,000)	(20,000)	8,000

*Base: bottom line with no corrective actions taken
 **Target: bottom line with impact of revenue generation and cost savings initiatives
 Source: Office of the CFO analysis

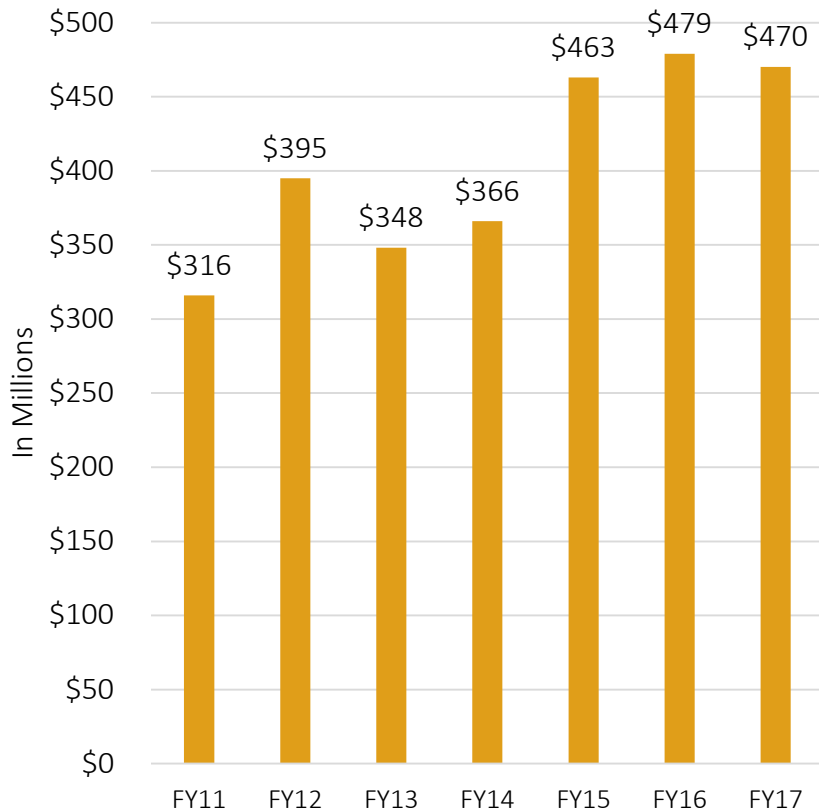
Academic and administrative divisions collectively helped UC Berkeley meet its FY18 \$54M budget improvement target through revenue generation and expense reductions



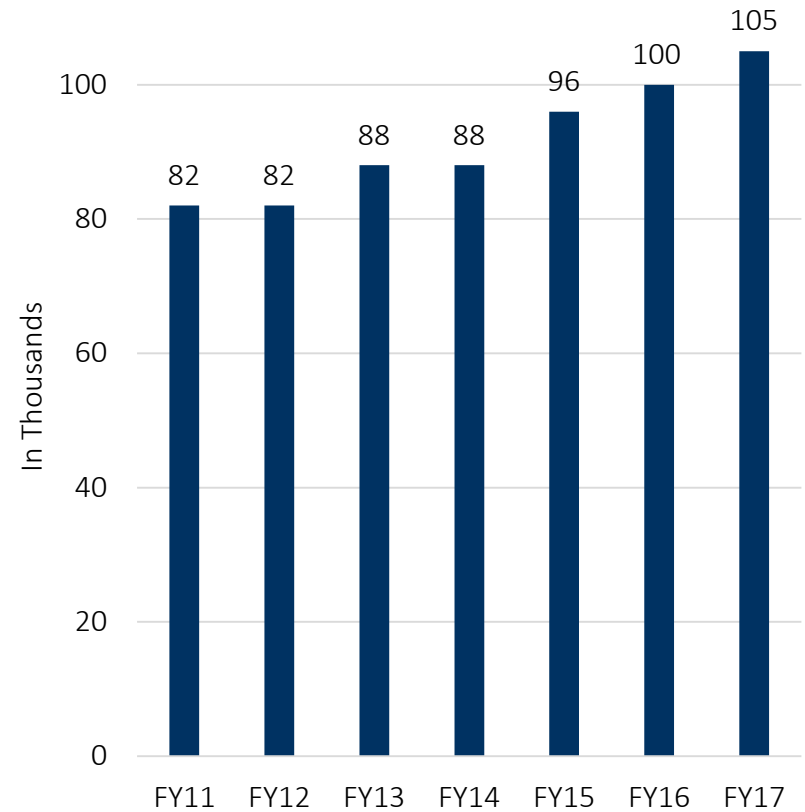
*PDST: Professional Degree Supplemental Tuition
 **SSGPDP: Self-Supporting Professional Graduate Degree Programs
 ***Concurrent Enrollment: a program for University Extension students to enroll in UC Berkeley campus courses without being formally admitted to the university
 Source: Office of CFO analysis

Private giving to UC Berkeley reached record highs in the past two fiscal years

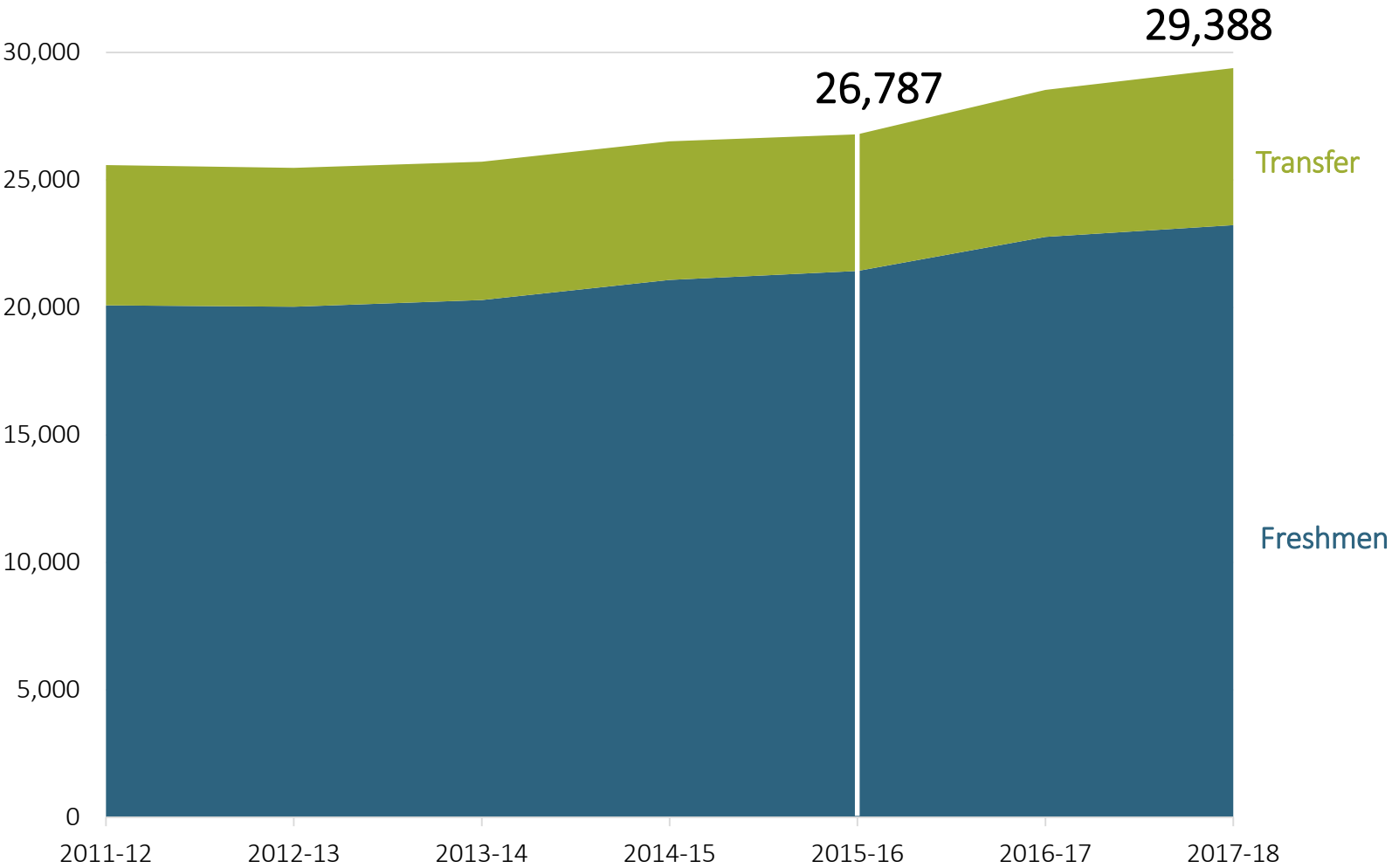
Dollar Value of Gifts and Pledges



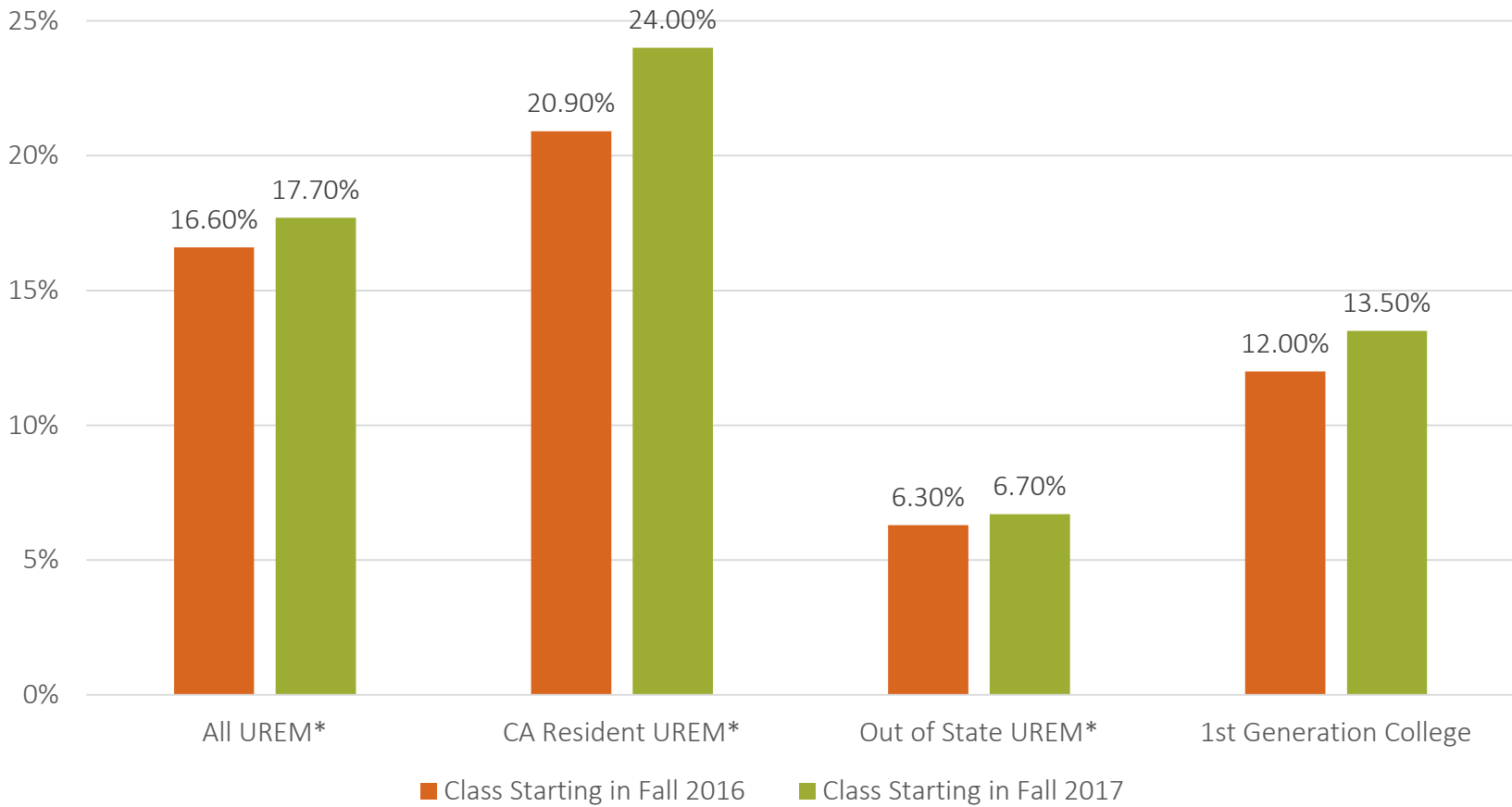
Number of Gifts and Pledges



Between 2015-16 and 2017-18, the campus will add a projected 2,600 undergraduates



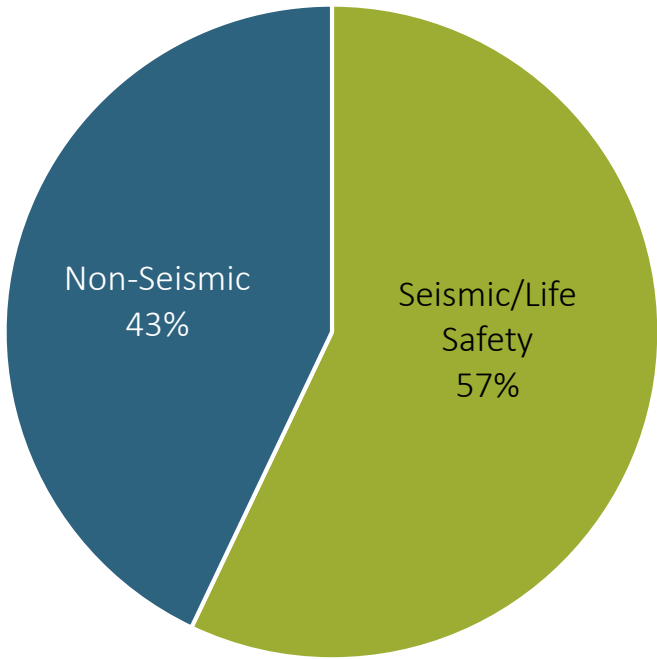
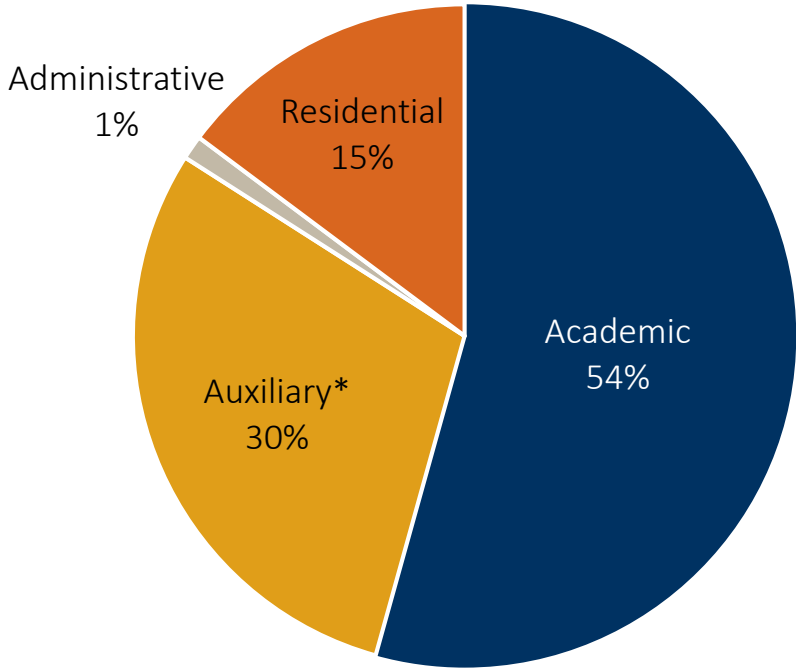
The latest student registration data for Fall 2017 show increases in underrepresented minority and first generation college students



*UREM: underrepresented minority, including African Americans, Chicanos/Latinos, and Native Americans
Source: Office of Planning & Analysis

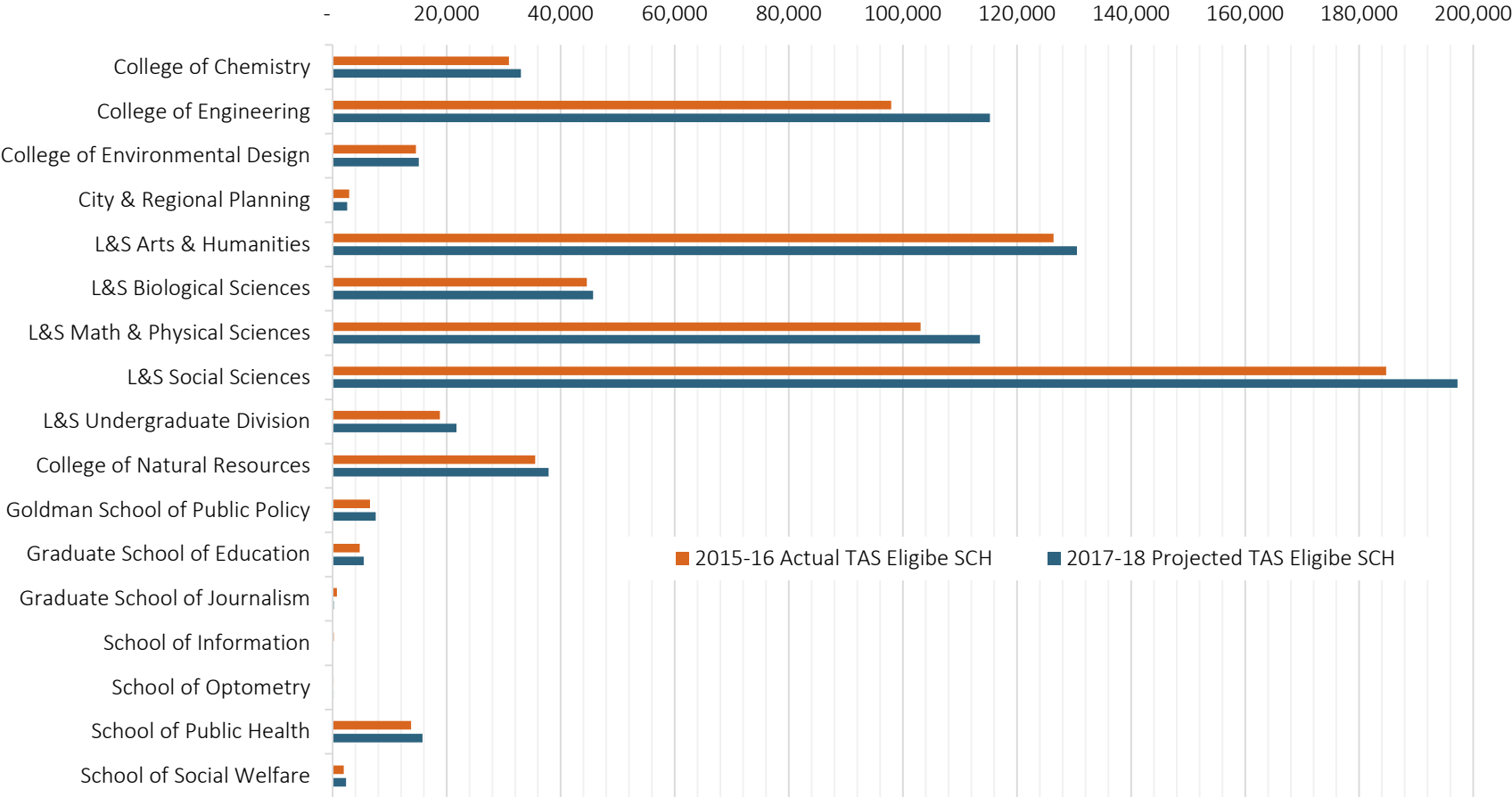
Recent capital investments have supported UC Berkeley's core mission and seismic priorities

~\$2.9B of capital assets placed in service FY07 Actual - FY18 Estimated



To meet the instructional needs of new enrollment, we are modeling growth based on student credit hours (SCH) and targeting resources to courses to reflect demand shifts

Growth in Undergraduate SCH 2015-16 to 2017-18



UC Berkeley's 10-year capital needs exceed projected financial capacity

10-year Projected Capital Need and Estimated Resources
2017-2027

Category	Projected Needs	Potential Funding				Funding Gap
		Gifts	State	Cash	P3*	
	<i>Figures are directional</i>					
Academic: teaching and research programs	\$2,000M	\$300M	\$200M	\$100M	-	\$1,400M
Infrastructure: deferred maintenance and capital renewal of physical plants	\$700M	-	\$50M	\$150M	-	\$500M
Athletics: intercollegiate sports	\$110M	\$40M	-	-	-	\$70M
Auxiliaries: parking, student services, etc.	\$400M	\$300M	-	\$50M	-	\$50M
Housing: student residence halls and dining facilities	\$450M	-	-	\$200M	\$250M	\$0
					TOTAL GAP	~\$2B

*P3: funding provided by third parties via public-private partnerships
Source: Draft 10-year Comprehensive Capital Plan